



Experts in
Counter-Corruption and the Law of Armed Conflict

ENHANCING THE KINGDOM'S INTERNATIONAL REPUTATION

A proposal to establish

THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE (RCOE)

for

Countering Corruption and Improving Compliance with the Law of Armed Conflict

THE
RIYADH
DIALOGUE



KING SALMAN
REGIONAL
CENTRE OF
EXCELLENCE



THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE

summary

1. Addresses 4 objectives of the King and Crown Prince
2. Enhances and Encourages Foreign Direct Investment
3. Increases the Kingdom's institutional Capability and Capacity
4. Strengthen's the Kingdom's Business Image and Reputation
5. Establishes the Kingdom's Position as a Regional Hub
6. Dovetails with Vision 2030's Leadership Message
7. Hosts the Annual 'Riyadh Dialogue' for Global Leaders
8. Supports the Kingdom's Law Enforcement Authorities
9. Provides Specialist Compliance Training for Businesses
10. Protects the Kingdom's Armed Forces and Gendarmeries

*“Vision without action is just a dream. Action without vision just passes the time.
But vision with action can change the world.”*

NELSON MANDELA



Integrity and compliance have been the mainstay of my professional life for well over twenty years, during which I have been involved in the investigation and prosecution of some of the largest corruption cases around the world. I have also seen the transformative effects on States and business communities of improving governance and the rule of law, not least in how it increases investment and commerce while also reducing the risks and burdens of doing business. Our Proposal to establish the King Salman Regional Centre of Excellence is part of the solution, and we would like to see it based in Riyadh so that it can serve both the Kingdom and the wider MENA region.

Professor Lee Marler

Founder and Director - Pavocat Group of Companies
 Dean - Pavocat Stellenbosch-Academy
 Leading Counsel - Counter-Corruption and Law of Armed Conflict



Our Proposal addresses **4** objectives of the King and the Crown Prince

GLOBAL EXCELLENCE

“My first objective is for our country to be a pioneering and global model of excellence on all fronts.”

King Salman’s foreword to Vision 2030

COUNTER-CORRUPTION

“No one involved in corruption will be spared no matter who they are, I assure you.”

MBS, Interview with MBC, 2017

DEFENCE CAPABILITIES

“We will improve our rules of engagement to ensure that there are no civilian casualties in military operations”

MBS, Time, 5 April 2018

INCREASE EMPLOYMENT

“Increasing employment rates is the top priority of the government”

MBS, Speech to Shura Council, 2020

GLOBAL EXCELLENCE

‘Our status as the heart of the Arab and Islamic worlds’ and ‘a global hub connecting three continents, Asia, Europe and Africa’
Vision 2030: KSA’s 1st and 3rd Intrinsic Strengths

EMBRACE TRANSPARENCY

“We shall have zero levels of tolerance for all levels of corruption, whether administrative or financial. We will adopt leading international standards and administrative practices, helping us to reach the highest levels of transparency and governance in all sectors.”
Vision 2020 Commitment, p65



FINANCIAL EXCELLENCE

‘To be an investment powerhouse’
Vision 2030: KSA’s 2nd Intrinsic Strength

ENHANCE EMPLOYMENT

‘We will improve the business environment, so that our economy grows and flourishes, driving healthier employment opportunities for citizens and long-term prosperity for all.’
Vision 2030 Foreword, MBS

DEFENCE CAPABILITIES

“We will build an integrated national network of services and supporting industries that will improve our self-sufficiency and strengthen our defence exports, both regionally and internationally”
Vision 2030 commitment, p48

Our Proposal dovetails with the Vision 2030 Leadership message

PROPOSAL OUTLINE

see Section 2 for details

THE SAUDI ARABIA REGIONAL CENTRE OF EXCELLENCE

The King Salman Regional Centre of Excellence ('KSARCOE') for the Middle East and North Africa ('the Region') would bring benefits to the Saudi business community and the State, including:

1. ADDRESSING 4 OBJECTIVES OF THE KING AND CROWN PRINCE

These objectives are:

- To 'be a successful global model of excellence';
- To 'tackle corruption';
- To 'improve our rules of engagement'; and
- To 'increase employment rates'.

2. ENHANCING FOREIGN DIRECT INVESTMENT IN SAUDI ARABIA

by providing international investors and business partners with a safe integrity environment for the conduct of business negotiations and the resolution of commercial disputes.

3. INCREASING THE KINGDOM'S INSTITUTIONAL CAPABILITY AND CAPACITY

by providing professional training in (i) Integrity & Compliance, and (ii) Human Rights and the Law of Armed Conflict, which will develop and improve capability, skills, sophistication and knowledge while reducing risk.

4. STRENGTHENING THE KINGDOM'S BUSINESS IMAGE AND REPUTATION

by improving integrity, compliance and the rule of law, which will also raise Saudi Arabia's ranking on TI's Corruption Perceptions Index.

5. ESTABLISHING THE KINGDOM'S POSITION AS A REGIONAL HUB

by training public officials, the judiciary, law enforcement authorities, businesses professionals and key influencers across the Region.

6. DOVETAILING WITH THE 'VISION 2030' LEADERSHIP MESSAGE

- Drive 'healthier employment opportunities';
- Be 'a global hub connecting 3 continents';
- 'Reach the highest levels of transparency';
- 'Be an investment powerhouse'; and
- 'Strengthen defence exports'.

7. HOSTING THE ANNUAL 'RIYADH DIALOGUE' FOR GLOBAL LEADERS

to establish the Kingdom's position as a thought leader in the Region to make it a key annual destination for Heads of Government, global leaders, captains of industry and presidents of IGOs and NGOs.

8. SUPPORTING THE KINGDOM'S LAW ENFORCEMENT AUTHORITIES

with world-class counter-corruption and AML/CFT training, which enables the State to comply with international treaties and obligations - protecting its reputation - and to contribute to international efforts.

9. PROVIDING SPECIALIST COMPLIANCE TRAINING FOR BUSINESSES

and other entities within the Kingdom and the Region, including courses on PAYDIRT, ABC, CTF, AML, ESG and Sanctions Management.

10. PROTECTING THE KINGDOM'S ARMED FORCES & GENDARMERIES

by providing professional practical training to service personnel of all ranks in the application of Human Rights and the Law of Armed Conflict.

PROPOSAL OUTLINE

see Section 3 for details

THE RIYADH DIALOGUE

The Riyadh Dialogue would establish Saudi Arabia as the thought-leader and regional hub in the fight against corruption. As the host nation, it would demonstrate the Maltese Government's determination, vision and long-term commitment to tackle and resolve corruption in the country and across the Region.

SITUATION

"With an average score of 39 out of 100 in the 2021 Corruption Perceptions Index (CPI) for the fourth consecutive year, states across the Middle East and North Africa are struggling to achieve tangible results against corruption." (Transparency International)

RECOMMENDATIONS

1. Recognise and accept the benefits of identifying and adopting *integrated and coordinated strategies for combatting corruption* in the Region ('stronger together').
2. Preserve, improve and strengthen the multilateral counter-corruption architecture across the Region.
3. Build and enhance institutional counter-corruption capacity, capability and experience.

SOLUTIONS

The King Salman Regional Centre Of Excellence (see Section 2) to convene the MENA Counter-Corruption Assembly, leading to the annual Riyadh Dialogue, the geostrategic aim of which is to enhance development across the Region with the concomitant effect of reducing poverty and improving opportunity through combatting corruption efficiently and effectively.

"If the new compact is to succeed, we must tackle the issue of economic and financial efficiency. But we also need to address transparency, accountability, and institutional capacity. And let's not mince words: we need to deal with the cancer of corruption."

James Wolfensohn, 9th President of the World Bank Group
Address to the Board of Governors at the Annual Meetings of
the World Bank Group and the International Monetary Fund - 1 October 1996

THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE

flow chart



THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE

would provide practical training* to (1) public and private sector professionals, and (2) armed services and uniformed personnel, as well as a professional cadre and a national resource for Countering Corruption and Improving Integrity, Good Governance and the Rule of Law

Government

Ministers
Regulatory Authorities
Public Officials
Advisors

Financial Sector and Professional Services

Regulatory oversight bodies
AML/CFT departments
Compliance officers
Investigators

Judiciary

Judges
Prosecutors

Law Enforcement

Specialist Fraud Units
Counter-Corruption Units
Police Officers and Investigators

Business and Commerce

Supervisory Boards
Directors and Company Officers
Management and Employees
Compliance officers
Agents, partners, subsidiaries, supply chain, etc
Advisors
Regulatory oversight bodies
Sector representatives
Industry and Commerce associations

Civil Society

Community-based civil society organisations
NGOs

Armed Services

Military personnel of all ranks
Gendarmerie
Private Military Contractors
Private Security Companies

* Our practical university-accredited training courses are provided globally by world-class instructors from The Pavocat-Stellenbosch Academy. All courses are accredited by Stellenbosch University.

THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE

provides the Kingdom and the MENA region with

A REGIONAL COUNTER-CORRUPTION RESOURCE

In the Kingdom, the Centre could:

Train, advise and provide practical Counter-Corruption assistance to bodies including:

- Capital Markets Authority (CMA);
- Saudi Arabian Monetary Authority (SAMA);
- Public Investment Fund (PIF);
- The National Anti-Corruption Commission ('Nazaha');
- Saudi Arabia Financial Investigation Unit;
- Industry regulators;
- The Courts and Judiciary;
- Foreign direct investors; and
- Local companies of all sizes.

“Over the years the government launched more than one ‘war on corruption,’ and they all failed. Why? Because they all started from the bottom up.”
(MBS)

A REGIONAL LAW OF ARMED CONFLICT RESOURCE

In the Kingdom, the Centre could:

1. Train, advise and provide practical Human Rights and Law of Armed Conflict assistance to bodies including:

- The Saudi Arabian Armed Forces;
- The Royal Guard;
- The National Guard;
- The Border Forces;
- The Ministry of Defence;
- The Ministry of the Interior;
- The Police and other law enforcement agencies;
- Private Military Contractors (foreign and domestic); and
- Private Security Companies (foreign and domestic).

2. Enhance Saudi Arabia's Defence Sector sales internationally
(See Pavocat's presentation for the Defence Sector: *'How to Access New Markets'*).

“We will improve our rules of engagement to ensure that there are no civilian casualties in military operations.”
(MBS)

THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE

engages with professionals of the highest calibre

THE CENTRE

- Will provide **highly practical short courses** of varying duration in how to combat corruption and enhance integrity, good governance and the rule of law;
- Will provide KSA with a **Professional Cadre** that can supply independent assistance to government entities, if so requested, to resolve corruption, integrity, rule of law, and related problems; and
- Will become **the Region's hub** for advancing knowledge and training in integrity, good governance and the rule of law.
- Enhances Human Rights within the context of Islamic teachings and international standards;
- Promotes **shariah compliance** in Islamic Finance; and
- Advances the understanding of the Law of Armed Conflict during times of war and internal strife, thereby seeking to ensure compliance and reduce the suffering of civilians and combatants alike.

THE COURSES

- Enhance the capabilities and effectiveness of those attending;
- Are taught by leading experts from Pavocat-Stellenbosch Academy;
- Are fully accredited by Stellenbosch University.

THE 'STUDENTS'

Will be 'high value' individuals from Saudi Arabia and the Region. Those attending Counter-Corruption courses would include members of the Law Enforcement Community (e.g., police officers, prosecutors and judges), civil servants, compliance officers and those seeking knowledge and a professional qualification in countering corruption.

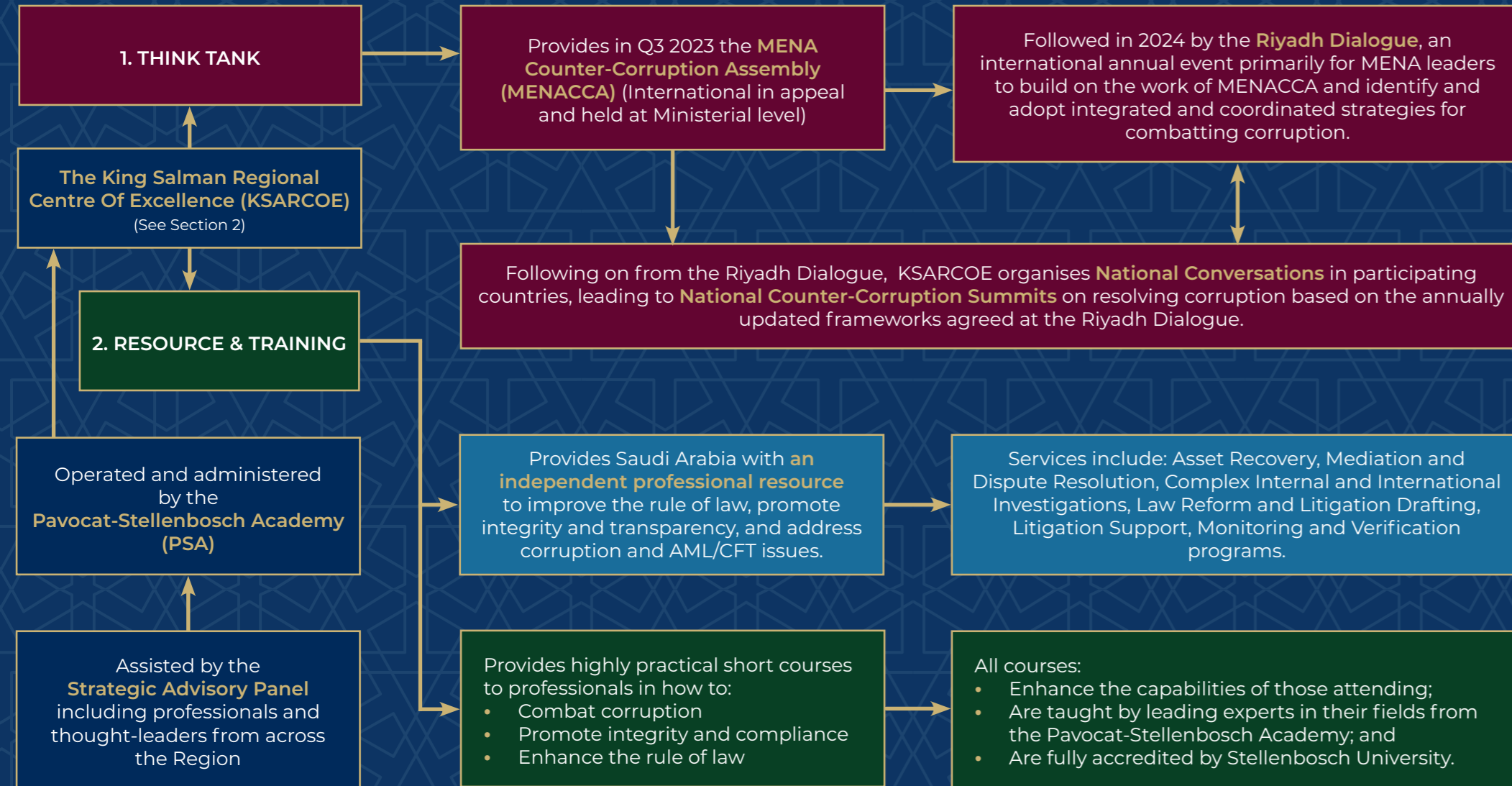
THE INSTRUCTORS

Are all experts and former practitioners who could establish a highly effective independent Professional Cadre within Saudi Arabia, which could be engaged, as necessary, to assist relevant government entities (e.g., Nazaha) in resolving any corruption, integrity or rule of law problems that they may encounter.

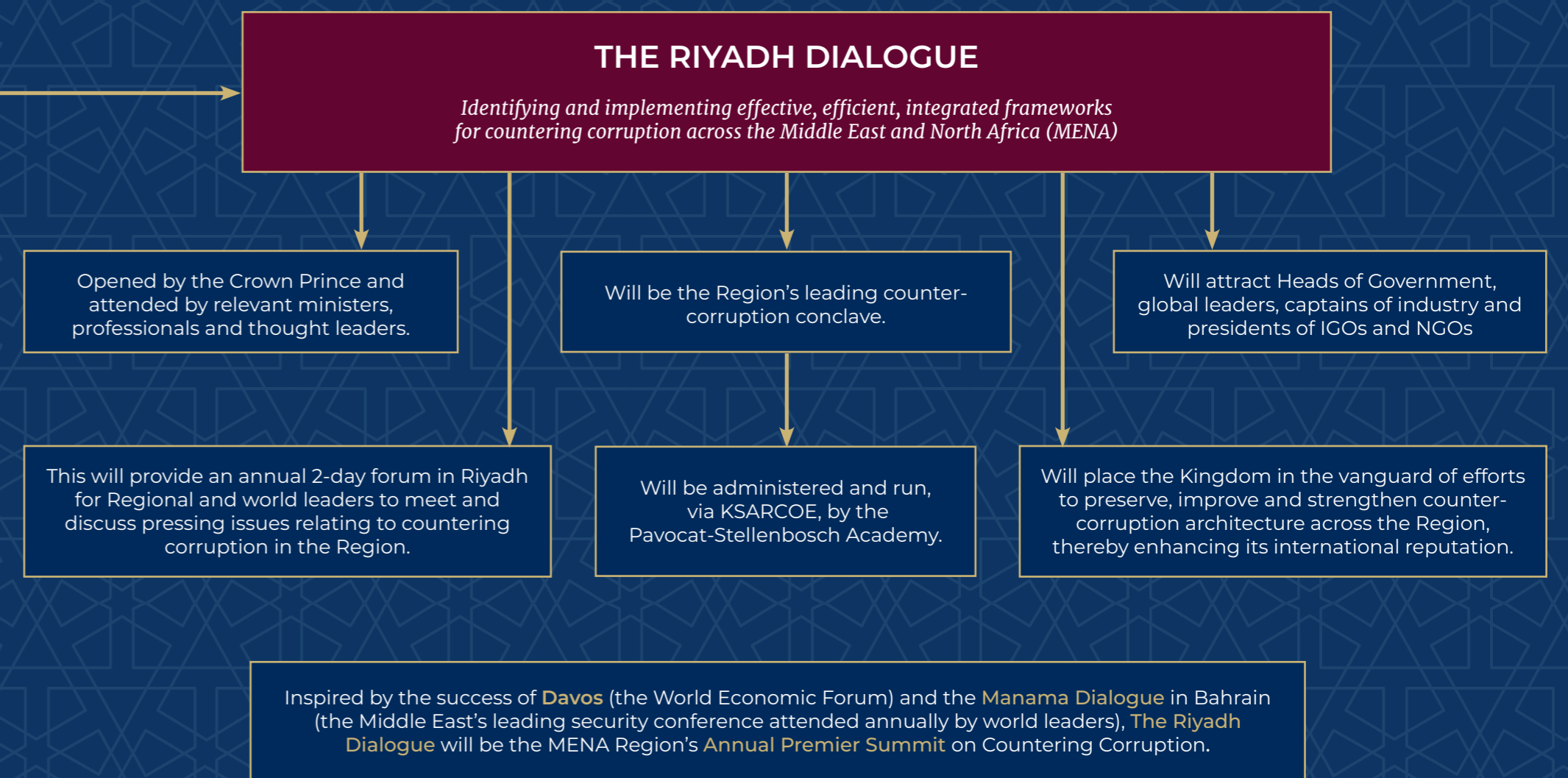
THE TRAINING

- **Improves** Integrity, Good Governance and Rule of Law;
- **Increases** Foreign Direct Investment;
- **Promotes** Compliance in Business and Finance.

THE RIYADH DIALOGUE flow chart



THE RIYADH DIALOGUE flow chart



THE RIYADH DIALOGUE IN DETAIL

see flow chart on Page 17

The Riyadh Dialogue

- Inspired by the success of the Manama Dialogue (security in the Middle East) and Davos (the World Economic Forum).
- An annual two-day ‘grand strategic’ conclave, held in Riyadh and attended by world leaders and experts (e.g., Presidents, Prime Ministers, Ministers, IGOs, NGOs, academic leaders, and experts within the private sector).
- The objective is to (1) build on and develop the work started at MENACCA; and (2) identify and help implement effective, efficient and deliverable national and regional strategies for combatting corruption.
- The product is the **Riyadh Dialogue Counter-Corruption Framework for the Region** – which is a grand strategic living document.
- The Dialogue is presented as a Regional strategic response primarily (but not exclusively) by Regional governments to the undoubted problem of corruption. This dialogue benefits from high-level insight from the international community, including governments from outside the Region, the IGO/NGO community, the private sector, etc.
- The Dialogue is intended to complement, not compete with, the work of the UNODC and its promulgation of the UNCAC. The distinction being that the Dialogue is exclusively focused on identifying the right remedies for the Region: in other words, it will provide MENA solutions to MENA problems.

- The Dialogue is intended to be a ‘living entity’, capable of adapting to confront the changing threats posed to nations in the Region by corruption. The Dialogue will be highly flexible and not constrained by conventional thinking.
- Funded by the Saudi Arabian Government and other regional governments, the international community, sponsors, delegates’ fees, etc. (see Page 14).
- KSARCOE (run by the P-SA) forms the Secretariat of the Riyadh Dialogue.

The Pavocat-Stellenbosch Academy (‘P-SA’)

- The P-SA is a joint venture between Stellenbosch University and Pavocat South Africa (Pty) Ltd (see Section 4).
- The P-SA provides practical, university-accredited training courses on campus, online and on site internationally to professionals (judiciary, prosecutors, public officials, law enforcement agencies, etc.) on how to combat corruption and advance integrity, compliance and the rule of law.
- The P-SA also provides ‘gold standard’ university-accredited training to uniformed personnel (armed forces, law enforcement, police, etc) to advance human rights and improve compliance with the law of armed conflict.

The King Salman Regional Centre of Excellence

- A dual think-tank and training establishment, with the Riyadh Dialogue emanating from the think-tank.
- A proposed collaboration between the Saudi Arabian Government and the P-SA, supported by the private sector.
- Established and operated by, and as part of, the P-SA.
- Focused on combatting corruption, advancing human rights and improving compliance with the law of armed conflict throughout the Region.
- Funding from (1) Saudi Arabian Government; (2) International sources including other regional governments, the IGO community (e.g., World Bank Group, EBRD, International Monetary Fund), etc.; (3) Philanthropic sources; and (4) Course fees from national and international participants (see Page 14).

The Middle East and North African Counter-Corruption Assembly (MENACCA)

- A two-day, high-level, one-off, intensive international conference in Riyadh focusing exclusively on identifying integrated and coordinated strategies for effectively and efficiently countering corruption throughout the Region.
- MENACCA is the precursor to the annual Riyadh Dialogue (i.e., the Dialogue flows from the Assembly).
- Funded by (1) the Saudi Arabian Government and other Regional governments; (2) International community; (3) Sponsors; (4) Delegation fees, etc.

The National Conversations

National Conversations follow on from the Dialogue and focus exclusively on resolving domestic corruption problems within the overarching Riyadh Dialogue Strategic Counter-Corruption Framework for the MENA region.

KSARCOE (run by the P-SA) will work to facilitate and convene **National Conversations** in the capitals of regional States. The objective is to try to resolve national corruption problems at a national level, but within the Regional grand strategy emanating from the Dialogue and contained within the Riyadh Dialogue Counter-Corruption Framework for the MENA region.

For example, following the Riyadh Dialogue, Saudi delegates may stay on for a further period of time to concentrate exclusively and at a working level on how to combat corruption in the Kingdom.

The National Conversation will be just that: it will involve all elements of society and at all levels. It will be inclusive and it is intended that the strategic level will give way to the discussions at the working level.

KSARCOE will work to capture the essence of the conversation in an ordered and methodical manner, and it will present its findings to the sponsoring government for wider dissemination and reliance.

KSARCOE AND THE RIYADH DIALOGUE

can, if necessary, be supported with international funding, including

MDB FUNDS

The World Bank Group
The Islamic Development Bank
The African Development Bank

ESG CONTRIBUTIONS

From domestic and international companies investing or working in KSA and MENA;
and
From defence companies working with MENA clients

SPONSORSHIP

Multinational Companies;
International Banks; and
Philanthropic Organisations

INTERNATIONAL ORGANISATIONS

European Union
United Nations

LAW OF ARMED CONFLICT and HUMAN RIGHTS FUNDS

e.g., European Peace Facility (new €5bn fund)

OTHER

Support from other regional governments
Delegation fees

“As a fundamental threat to the rule of law, corruption hollows out institutions, corrodes public trust, and fuels popular cynicism towards effective, accountable governance.”

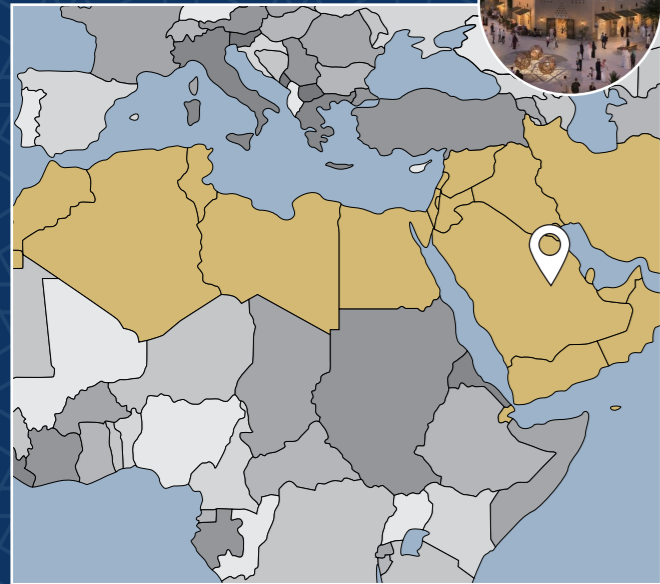
United States Strategy on Countering Corruption
The White House, December 2021



THE KING SALMAN REGIONAL CENTRE OF EXCELLENCE

would require the following:

PROPOSED FOR Q2 2023



The King Salman RCOE
MENA Region
Riyadh, Saudi Arabia

1. A Commitment to:
 - provide initial funding;
 - meet the annual administrative fee; and
 - provide a suitable building for the KSARCOE, together with infrastructure support (power, water, etc.)
2. A Mandate to allow Pavocat to seek additional external funding for KSARCOE from international funding sources (see Page 14);
3. An Undertaking to provide Saudi Arabian representation at the highest level on KSARCOE's board to ensure cross-government and private sector support.

NEXT STEPS

1. Pavocat **meets in person or virtually** in Q3 2022 with the relevant Saudi Arabian authorities and potential partners to clarify questions on this concept proposal, leading (hopefully) to the authorities indicating their **provisional support** for the project;
2. Concept Proposal then to be accompanied by a **financial proposal** prepared by Pavocat;
3. Pavocat to meet in person in Q4 2022 with representatives of the relevant Saudi Arabian authorities, and to present the now **KSA-endorsed proposal** to key decision-makers identified by the Authorities; and
4. Proposal **formally accepted** by KSA, thereby requiring Pavocat to deliver the Centre within the agreed time frame.

ESTABLISHING REGIONAL CENTRES OF EXCELLENCE IN KEY LOCATIONS

we achieve what we set out to do

FULLY OPERATIONAL Q4/22 (OPENS Q3 2022)



The South Africa RCOE
Pan-Africa
Stellenbosch, South Africa

PROPOSED FOR Q1 2023 (IN PROGRESS)



The Malta RCOE
Europe
Valletta, Malta

PROPOSED FOR Q1 2023 (IN PROGRESS)



The Caribbean RCOE
Caribbean Region
Port of Spain, Trinidad and Tobago

ABOUT STELLENBOSCH UNIVERSITY



Stellenbosch University is:

- one of Africa's leading tertiary institutions based on research output, student pass rates and rated scientists, and is recognised internationally as an academic institution of excellence;
- cementing its reputation as a world-class institution; and
- is one of the top 300 universities in the world, and amongst the top 20 in BRICS countries (according to the Times Higher Education World University Rankings).

Stellenbosch University has:

- more than a century of experience in providing world-class teaching;
- 3,000 permanent staff members including more than 1,000 academics;
- state-of-the-art facilities to present training in-person, online and in hybrid modes; and more than 500 short courses presented annually;
- the highest weighted research output per full-time academic staff member of all South African universities and the second highest number of scientists who have been rated by the National Research Foundation (NRF) in South Africa.
- the highest student success rate in the country.

ABOUT THE PAVOCAT GROUP

Pavocat was established in 2019 by bringing together the world's leading experts in Counter-Corruption, Human Rights and the Laws of Conflict. Our acknowledged expertise and experience in these fields, combined with our comprehensive and integrated range of services, means that we can handle any Corruption, Human Rights and Laws of Conflict issues that our clients may have.

Our short and highly practical training courses are designed primarily to develop law enforcement personnel, prosecutors, judges, members of the armed forces, gendarmeries, private military contractors and other professionals, such as Compliance Officers and Integrity professionals. Courses are provided by leading instructors from the Pavocat-Stellenbosch Academy and can be delivered anywhere in the world. All courses are accredited by Stellenbosch University.

Head-quartered in central London, and with wholly-owned subsidiaries in Malta and South Africa, we provide our full spectrum of services and university-accredited training globally to states, organisations and corporations.





PAVOCAT
what we do



We undertake complex projects globally



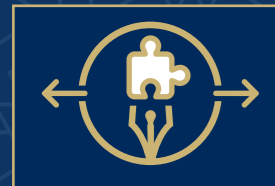
INTERNATIONAL INVESTIGATIONS



ASSET TRACING & RECOVERY



IMPROVING FOREIGN DIRECT INVESTMENT



RESOLVING CURRENT & HISTORIC PROBLEMS



LITIGATION SUPPORT



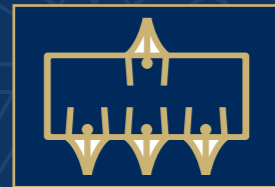
LAW REFORM & LEGISLATIVE DRAFTING



MONITOR & VERIFY MDB SANCTION PROGS



INTEGRITY & COMPLIANCE PROGRAMS



MEDIATION & DISPUTE RESOLUTION



REPUTATION & AWARENESS CAMPAIGNS



MONITOR & VERIFY LAWS OF CONFLICT & HR



CRISIS CONTROL & C-SUITE SUPPORT

We provide practical training* to professionals

Government
Ministers
Regulatory Authorities
Public Officials

Judiciary
Judges and Prosecutors

Law Enforcement
Specialist Fraud Units
Counter-Corruption Units
Police Officers and Investigators

Financial Sector and Professional Services
Regulatory oversight bodies
Company officers and employees
Compliance officers

Uniformed Forces (Laws of Conflict and Human Rights training)
Senior Military Officers from all Armed Services
Senior Law Enforcement Officers (Gendarmeries and Police)
Private Military Contractors
Private Security Companies

* Our practical, university-accredited training courses are provided globally by world-class instructors from the Pavocat-Stellenbosch Academy. All courses are accredited by Stellenbosch University.

SOME OF PAVOCAT'S SENIOR DELIVERY TEAM

Subject Matter Experts | Distinguished Lawyers | Leading Academics | Experienced Instructors | World Class Specialists | Published Authors



Prof Gregory P Noone
Professor of Politics and Law
Expert in Laws of Armed Conflict
Former Commanding Officer of Defense Institute of Intl Legal Studies; and of the US Navy JAG



Sir Hugh Orde, OBE, QPM
Former Chief Constable (Police Service Northern Ireland)
Expert in Policing
Expert in Peace Processes
Expert in Crisis Management



Prof Lee Marler
(Founder & Director)
Extraordinary Professor of Public Law (SU)
Expert in Compliance
Expert in Law of Armed Conflict
Former Senior Army Officer (British Army Legal ServicesB)



Prof Geo Quinot
Professor of Public Law (SU)
Board Member (Pavocat-Stellenbosch Academy)
Founder - African Procurement Law Unit



Saudi Member
We look forward to welcoming specialists from KSA



Prof Charles Garraway
Fellow of the Human Rights Centre (University of Essex, UK)
Former Senior Army Officer (British Army Legal Services)



Prof S Williams-Elegbe
Head of the Mercantile Law Dept (Stellenbosch University)
Specialist in Anti-Corruption Law
Expert - Public Procurement Law



James Stuart
(Founder & Director)
Expert in Political & Security Issues
Expert in Threat Finance
Expert in Terrorism Finance
Former Senior Army Officer



Jazz Omari
English Barrister
Counter-Corruption Counsel
Experienced Trainer



Mike Kramer
Former Special Attorney
Global Expert on Combatting Corruption & Fraud
Director of Training at the International Anti-Corruption Resource Centre (IACRC)



Jonathan Shapiro
Expert in Counter-Corruption
Former Commanding Officer of Defense Institute of Intl Legal Studies; and of the US Navy JAG



Kathleen M Hamann
Expert in Transnational Corruption
Expert in Compliance
Former Deputy Director (Anti-Corruption & Compliance) Department of State



Brig. (Retd) Darren Stewart
Intl Rule of Law Expert
Expert in Law of Armed Conflict
Former Senior Army Officer (British Army Legal Services)



Richard Westley, OBE, MC
Former Commander (Operational Training Advisory Grp)
Expert in Police, Army, Intelligence
Former Senior Army Officer



James Johnstone
(Founder & Director)
Group Chief Operating Officer
Counter-Corruption Counsel

DISTINGUISHED MEMBERS

Pavocat's Strategic Advisory Panel include:



General The Lord Richards
Former UK Chief of Defence Staff
Chief of General Staff, British Army
Senior Advisor to the International Institute for Strategic Studies



Fiona Hill, CBE
Former Chief of Staff to the UK Prime Minister
Expert in ESG
Expert in Reputation Strategy



Lord Robertson
10th Secretary General, NATO
Secretary of State for Defence, UK
Joint President of Chatham House (Royal Institute for Intl Affairs)



Akere T Muna
Counter-Corruption Expert
Former Vice President of Transparency International
Chair of the International Anti-Corruption Conference



Lt Gen (Retd) Jasbir Lidder
Former UN Force Commander
Deputy Special Representative of Secretary General (Political)
Expert on Peace-building
Expert on the Protection of Civilians



Prof Thuli Madonsela
Professor of Law (SU)
Formerly South Africa's Public Protector
TIME100's 'Most Influential People in the World'



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